Decommissioning in Sweden at OKG

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Swedish nuclear Program

From operation to large scale decom execution in 5 years. Learnings and reflections from a 4 station Uniper programme.

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Nuclear Decommissioning

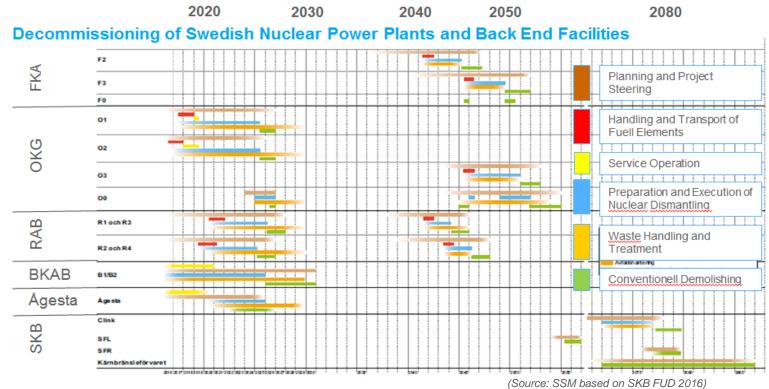
- An important Part of the Swedish nuclear Portfolio





The actual assumed timeline

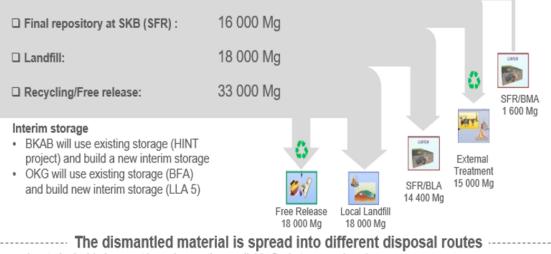
(Swedish D&Dof nuclear Power Plants and back end facilities)





Disposal Routes are pending decision on waste strategy

Distribution of the total Rad. Waste volume, 67 000 ton, for BKAB/OKG



- Disposal route is decided on cost base (respecting available final storage volume)
- Based on the results of the negotiation for external waste treatment and/or system supplier for waste treatment the fraction for the different disposal routes will be optimised
- Actual implication shows that the volume for external treatment (free release) may increase and the use of an external landfill is possible. That can lead to reduced volumes of radioactive waste
- · On same cost level avoidance of waste and increased free release is preferred
- . The volume of Free Release is based on Free Release without any decontamination measures



Waste flow D&D



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Uniper Nuclear Sweden

Sydkraft Nuclear Service

We are Uniper





Data: Uniper Annual report 2017

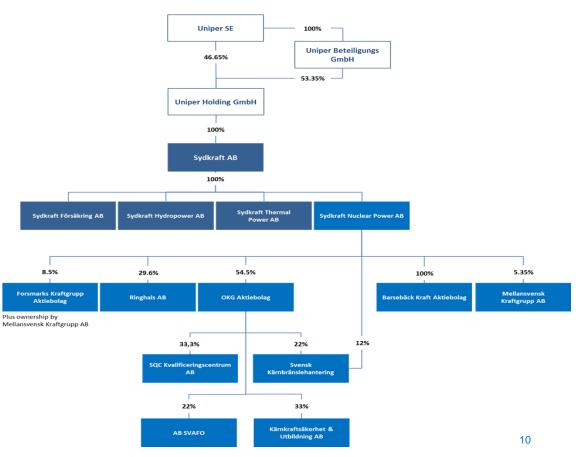
Sydkraft Nuclear Power AB (SNP)

- Manages Uniper's nuclear power portfolio
- Has ownership interests in all active nuclear power plants in Sweden

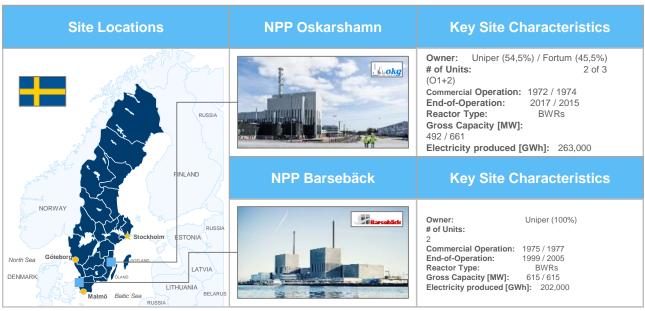
Business Mission of SNP

Un

"Optimize the value of our nuclear portfolio and create possibilities for a safe and competitive business by integrating superior knowledge of the Swedish system and utilizing the strengths of international expertise."



Uniper D&D Portfolio



BWR = Boiling Water Reactor *Oskarshamn 1+2 and Barsebäck 1+2 have produced >3 times the total amount of Electricity consumed in SWE.

uni per Assets currently under consideration for D&D are the Uniper operated Sites Barsebäck (Units 1+2 located at the Swedish West Coast (Malmö Area)) and Oskarshamn (Unit 1+2 situated at the East Coast (near Isle of Gotland))

Pre-decom. activities

- Development of NDD strategy
- Optimisation of Service operation
- "Shut down" –strategy
- Resource planning
- Permitting and licensing
- Facility characterisation
- Radiation calculation
- Owners engineering
- Decommissioning planning
- Development of withdraw strategies
- Virtual technologies for NDD
- Waste management strategy
- Waste management planning

Facility shutdown activities

- Optimisation of service operation
- "Shut down" –strategy
- Radiological inventory characterization to support detailed planning
- Removal of system fluids, operational waste and redundant material (as consultants)



- Procurement of equipment for decontamination and dismantling
- Preparations and support for dismantling
- Pre-dismantling decontamination
- Dismantling planning and steering
- Volume driven dismantling, dismantling of main process systems, structures and components
- Dismantling contaminated large components incl. heavy equipment, heavy lifting
- Dismantling activated large components e.g., RPV Internals and RPV Segmentation, Biological Shield
- · Dismantling of contaminated activated building structures
- Dismantling infrastructure & logistics
- Removal contamination from buildings structures & areas outside buildings
- · Final radioactivity survey for release of buildings

Conventional dismantling, demolition and site restoration

- Procurement of equipment for conventional dismantling and demolition
- Development of reuse strategies
- Dismantling of systems and building components outside the controlled area
- Demolition of buildings and structures
- Final cleanup, landscaping and refurbishment
- Final radioactivity survey of site

- Waste management system
- Management of historical/legacy
- Logistics planning
- Interim storage
- Development of waste disposal routes
- Supervision of waste treatment
- Waste documentation
- Waste handling & logistics
- Liquid waste treatment (NURES®, BORES®)
- Solid waste treatment
- Recycling
- Waste handling, packing & logistics
- Waste solidification with LOCKIT®
- Final disposal consultancy for LILW

Project management, engineering & support

- Project management including control tower
- Site management
- Work Supervision
- HSE plan and supervision
- RP plan and supervision

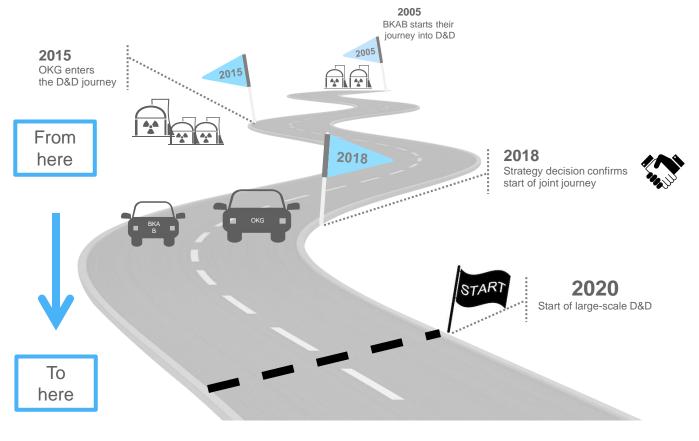
Radiation safety and Environment protection

Radiation and environmental safety monitoring (as consultants)

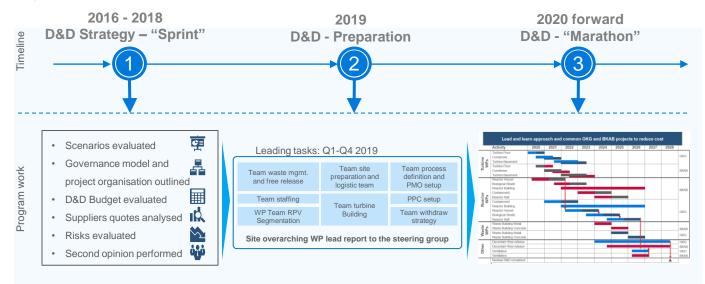
Nuclear D&D at Uniper

Transition from operation to Decommissioning

The journey from strategy to execution



Get ready for execution



Real challenge



- Validated and updated plan for 2019 and 2020-2028 activities
- · Get necessary project resources in place
- · Key contracts initiated
- Preparatory work ongoing
- Implement PMO processes, budget and performance follow up (incl. KPIs)



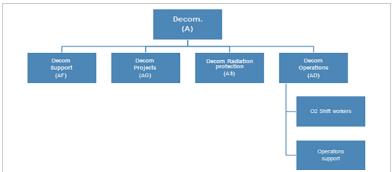


Measures taken after the shutdown decision (OKG)

In 2015 a project was started with two main tasks

- Initiate time critical activities such as the licensing process, planning for the removal of damaged and irradiated fuel, writing specifications for segmentation of the reactor internals.
- 2. Prepare for an organizational change for decommissioning The project did run this process until the new organization could start and take over decommissioning at OKG in the summer of 2016.







Get ready for execution, 2019 prerequisites

What does it take to go from strategy to execution during 2019 at OKG:

- 1. Establish joint OKG, BKAB and SNP teams.
- 2. Perform site specific preparation tasks such as for example system shut down and cable cutting
- Setting up and secure resources for the agreed D&D organisation as defined in the strategy decision

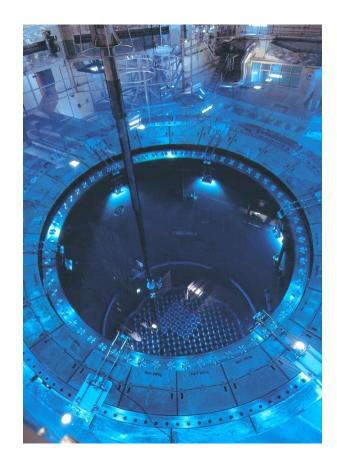




Preparations at OKG

What did it take to start big scale decommissioning at OKG?

- Obtaining all necessary permits based on the nuclear act, environmental act and also European requirements
- Detailed project planning including for example categorization and suppler specifications
- Removal of high radioactive material such as spent fuel and reactor internals
- Plant preparation and separation including post operational clean out.



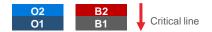


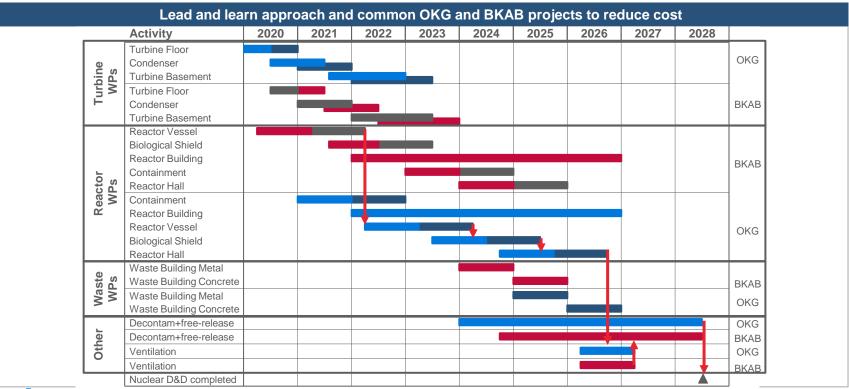
Timeline & Present Status

Start large scale Dismantling 🔷			
> 2016 > 2017 > 2018 > 2019	> 2020	> 2021	> 2022 >
 Segmentatio n RPV internals BKAB Shut down o1 De-fueling O2 Segmentation reactor internals BKAB Segmentation reactor internals OKG De-fueling O1 Strategy decision Licensing and environmental court process Strategy decision Licensing and environmental court process Completion of BKAB reactor internals OKG Segmentation reactor internals OKG Segmentation reactor internals OKG Contracting RPV segmentation OKG and BKAB Licensing and environmental court process 	 Completion of reactor internals OKG Start RPV segmentation B1 Dismantling turbines and generators OKG Dismantling generators at BKAB Contracting dismantling containment OKG and BKAB Contracting dismantling condenser OKG and BKAB 	 Completion of first work package Turbines and Generators Start dismantling condensers at OKG and BKAB Complete interim storage buildings at BKAB and OKG Contracting dismantling first part of Reactor Buildings Contracting dismantling biological shield RPV segmentation B1completed NDD Contract 	 Start segmentation of Biological Shield at B1 Start Segmentation RPV at B2 Complete empty containment at O2 Start Dismantling Containment O1 Dismantling System in Turbine Building Basement B1,B2, O1 and O2 Start dismantling in auxiliary systems Reactor building

OKG & BKAB

2020, start of D&D sequence







Strengths

- Availability of staff at OKG
- The decommissioning is financed through a fund
- Coordination with the sister plants Barsebäck unit 1&2 gives synergies
- The Swedish system for final storage of nuclear waste and fuel





Challenges

- Transition within the company by reductions of staff during the second half of 2017 and simultaneously change the mind set for parts of the company from operation to decommissioning
- Finding all the needed competences
- New interfaces with different authorities and other stakeholders
- 6 plants to be decommissioned in Sweden at the same time



Differences in mind-set

Operation	Decommissioning	
Based on permanent structures, both in plant configuration and organisational structures	Numerous of temporary structures, both organisational and for the plant design	
Well established operational requirements	Changing requirements for decommissioning. Reduced, new and developing requirements	
Nuclear and radiological risks are dominating	Reduced nuclear risk, changed radiological risk, significant increase of conventional industrial risker	
Focus on the system function	Focus on material handling	
Repetitive activities	High degree of one off activities and flexibility is required	
Known workers environment	Changing workers environment	
Established ways for communication	New ways for communication	
Handling and transport of material according to routines	Big amount of material needs to be handled and transported	



OKG Results from the start in 2016

So far the main activities of the master time schedule has been met. The basis for the master time schedule have been the time it takes to remove the irradiated and damaged fuel from the plants

Organisation

- Reorganisation Aug 1st -16
- Shut down OKG 1 and transfer to D&D organisation Aug 1^{st} -17

Permits

- Approval of Article 37 application from Euroatom
- Produced and implemented a new SAR for OKG unit 2 service operation
- Production of D&D SAR
- Entered into service operation according to the environmental Application for D&D according to the environmental act has been filed

Removal of irradiated fuel and other components

- All irradiated fuel has left OKG 1 & 2
- The project for segmentation of reactor internals is closed out

Large scale decommissioning

- Large scale decommissioning ongoing
- New company for decommissioning services
 established

Summary

- Decommissioning of nuclear Power Plants in our programme is 25% executed and follows a clear defined concept
- Post Operation is a short Period due to the Fact that unloading of spend fuel is a proven process and follows a challenging Time Line
- Back End Solution is clear defined and basic for the D&D Planning.
 Interim Storages are needed to ensure the Project Time Line
- Licensing Process allows a straight Time Line into the Dismantling of the Plants
- Dismantling follows a Safe and Pragmatic approach
 what allows short execution Time
- But still a lot of Challenges needs to be solved to reach the Plan

Let us support you in your transition and decommissioning

Questions?